GENDER EQUALITY PLAN



ALMA MATER STUDIORUM Università di Bologna



Promoting gender balance and inclusion in research, innovation and training

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The Gender Equality Plan (GEP) is a fundamental action of the PLOTINA Project "Promoting Gender Balance and Inclusion in Research, Innovation and Training" granted under the Horizon 2020 financial programme of the European Commission (Grant Agreement No. 666008), coordinated by Prof. Tullia Gallina Toschi of the University of Bologna. The Consortium is composed of 9 partners that represent the diversity of European RPOs (Research Performing Organisation) as well as the diversity of European social and cultural environments. It includes the following: University of Bologna (Italy), University of Warwick (UK), Mondragon Unibertsitatea (Spain), Instituto Superior de Economia e Gestao (Portugal), Kemijski Institut (Slovenia), Ozyegin Universitesi (Turkey), Zentrum fur Soziale Innovation GMBH (Austria), il Jump Forum (Belgium), Centro Studi Progetto Donna e Diversity MGMT (Italy) e Elhuyar - Zubize SL (Spain).

PLOTINA aims towards: promoting career-development of both female and male researchers to prevent the waste of talents, particularly for women, who more often drop out (or interrupt/abandon) their career; improving decision-making by addressing gender imbalances to meet new opportunities for excellence; incorporating the sex/gender dimension variable in research, especially where it is traditionally not applied; ensuring diversification of views and methodologies in research and teaching; stimulating a gender aware culture change.

The University of Bologna has supported the

formulation of the GEP in the context of its adesion to the Agenda 2030 issued by the United Nations, aimed to contribute to the achievement of a future Sustainable Development (http://www.unibo.it/en/university/who-we-are/report-on-un-sdg).

The GEP includes actions to reach the previous objectives and responds to the guidelines of the European Institute for Gender Equality (EIGE) as it aims to "identify and implement innovative strategies to promote cultural change and equal opportunities in Universities and Research Centers" (EIGE, http://eige.europa.eu).

The overall structure of the GEP has been elaborated with the other six Research Performing Organizations partners of the PLOTINA project and is divided into five key areas:

INTRODUZIONE

- governance bodies, key actors, and decisionmakers:
- recruitment, career progression, and retention;
- work and personal life integration;
- researchers and research: gender equality and sex and gender perspective:
- integration of sex and gender dimension in teaching curricula.

The GEP is a flexible tool, comparable to a Positive Action Plan, which is constructed taking into account the characteristics and needs of each single University or Research Center.

The GEP has been approved by the Guarantee Committee for Equal Opportunities, Employee Wellbeing and Non-Discrimination at Work - CUG (21 February 2017) and further presented to the Board of Governors (27 April 2017), the Technical and administrative staff council (13 April 2017), the University Senate (21 March 2017), and the Students Council (17 March 2017).

UNIBO GEP contains measures developed on the basis of the needs and the context analysis of the University of Bologna, an analysis carried out through the valuable collaboration of its researchers. professors, Vice-Rectors and Rector, technicians and administrative staff, during the Gender Audit phase of the PLOTINA project, which was carried out from February to December 2016. The measures

are addressed to specific beneficiaries, being the main target of the GERI 4 call "female researchers". The individual measures were specifically foreseen for the years 2017 - 2020 (total duration of the PLOTINA project), will be coached by specific partners (Elhuvar and Proaetto Donna), and will be verified through the use of indicators and by peerreviewers.

Under a collaborative coordination Centro Studi Progetto Donna and Diversity Mamt and Elhuyar Zubize SLU have developed the main Audit and Gender Equality Plans (GEPs) conceptual and organizational frameworks for PLOTINA RPOs - providing them, at the same time, with selftailored tools.

The indicators were developed by the Zentrum for Social Innovation (ZSI), through careful and rigorous collaborative work involving the PLOTINA partners.

All PLOTINA partners were involved in the Audit phase and in GEP preparation, testing, and finalization.

ACKNOWLEDGEMENT and DISCLAIMER

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	"		Direct	Indirec t		Time	eline	:	Who is in		Connection with SDGs
Key areas	Objectives	Measures	Target	Target	2017	2018	2019	2020	charge of this?	Indicators	Agenda 2030
KA1 - The governance bodies, key actors and decision-makers	1.1 Promoting the creation of structures to support gender equality	Appointing delegates (in departments/ faculties/ schools, with a proactive and consultant role) to be responsible for monitoring and ensuring that workplace procedures and practices respect gender equality	Representatives of researchers/professors and technical and administrative staff, with know-how and interest in gender equality	Researchers and Professors, Technical and Administrative staff of the Departments with delegates		X	X	X	Rector, CUG, PLOTINA Team, Human Resources (HR) Vice-Rector, Director General (DG), Administrative Division Directors Board, APOS.	1.4 Gender equality policy and structures	10.2 By 2030, empower and promote the social, economic and political inclusion of all, irrespective of age, sex, disability, race, ethnicity, origin, religion or economic or other status 10.4 Adopt policies, especially fiscal, wage and social protection policies, and progressively achieve greater equality

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Key areas	Objectives	Measures	Target	Target	2017	2018	2019	2020	charge of this?	Indicators	Agenda 2030
KA1 - The governance bodies, key actors and decision- makers	1.1. Promoting the creation of structures to support gender equality	Routine revision of any text, ommunication, images, from a gender equality and diversity standing point	Researchers/ professors and technical and administrative staff		x	x	x	x	Rector, HR Vice-Rector, DG, GENDER EQUALITY RECTOR DELEGATE (GERD), Communication Unit (AAGG), CUG	1.3 Gender sensitive language and images in institutional documents	5 GENDER EQUALITY
KA1 - The governance bodies, key actors and decision-makers	1.2. Promoting gender equality in the institutional culture, processes and practice	Gathering of gender disaggregated quantitative and qualitative data routinely, in departments/ faculties/ schools, if possible, in a digital format. Analysis of these data in a dedicated Report so as to monitor gender and diversity state of art in the organization and allow further data collection	Key actors and decision-makers	Researchers/ professors and technical and administrative staff, students	×	X	X	×	Rector, HR Vice Rector (VR), Digital Technologies Vice-Rector (DT VR), GERD, Directors of Departments and Schools, Campus Coordinators, Administrative Divisions (CESIA, APOS, ARAG).	6.4.3 Provision of an annual RPO gender report	5.1 End all forms of discrimination against all women and girls everywhere

V	Objectives		Direct	Indirect		Time	eline		Who is in	la dia adam	Connection with SDGs
Key areas	Objectives	Measures	Target	Target	2017	2018	2019	2020	charge of this?	Indicators	Agenda 2030
KA1 - The governance bodies, key actors and decision- makers	1.2. Promoting gender equality in the institutional culture, processes and practice	Plan of regular GEP follow-up meetings with governance key actors and senior management (Vice-Rectors and Administrative Divisions Managers) to create ownership of the GEP, to strengthen the potential of the plan and to maximize its impact	Key actors and decision- makers, PLOTINA Team, Departmental delegates	Researchers/ professors and technical and administrative staff, students	X	X	X	X	Rector, PLOTINA Team, Vice Rectors and their Delegates, DG, CUG, Directors of Administrative Divisions, Departmental delegates	6.1.3 Meetings for GEPs implementation	5.1 End all forms of discrimination against all women and girls everywhere
KA1 - The governance bodies, key actors and decision- makers	1.3. Promoting gender equality in the individual culture, processes and practice	Promotion of initiatives to favour a widespread gender competence at all levels of the organization with provision of training to staff, teachers and researchers	Researchers/ professors and technical and administrative staff	Students	X	X	X	X	GERD, CUG, AFORM, APOS	6.1.5 Awareness training on gender sensitive issues	

	·-		Direct	Indirect		Time	eline		Who is in		Connection with SDGs
Key areas	Objectives	Measures	Target	Target	2017	2018	2019	2020	charge of this?	Indicators	Agenda 2030
KA2 - Recruitment, career progression and retention	2.1. Promoting processes to favour and support gendersensitive recruitment, career and appointments	Carrying out gender awareness initiatives, briefings or creating guidelines to be undersigned by recruitment and appointment Commission Members	Commission Members and administrative staff with supporting roles	Candidates		X	×	X	Rector, HR VR, GERD, CUG, APOS	6.2.4 Positive actions in recruitment processes	5.5 Ensure women's full and effective participation and equal opportunities for leadership at all levels of decision- making in political, economic and public life
KA2 - Recruitment, career progression and retention	2.1. Promoting processes to favour and support gendersensitive recruitment, career and appointments	Offer of Mentoring and Empowerment courses to improve visibility, self-confidence, negotiating and leadership skills, particularly dedicated to the underrepresented gender	Newly recruited staff, researchers and professors			X	×	×	GERD, Rector Delegate to Entrepreneurship, PLOTINA Team, APOS, AFORM	6.2.10 Empowerment trainings for career progression 6.2.11 Trainings for leadership	5.1 End all forms of discrimination against all women and girls everywhere

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Key areas	Objectives	Measures	Target	Target	2017	2018	2019	2020	charge of this?	Indicators	Agenda 2030
KA2 - Recruitment, career progression and retention	2.1. Promoting processes to favour and support gendersensitive recruitment, career and appointments	Sharing career good practices - role models for women (scientists, researchers and academics)	Newly recruited staff, researchers and professors	Students	X	×	X	X	GERD, PLOTINA Team, AAGG, AFORM, CUG	6.2.8 Initiatives for raising awareness on female role models 6.2.9 Initiatives for raising awareness on gender diversity in research teams	8.5 By 2030, achieve full and productive employment and decent work for all women and men, including for young people and persons with disabilities, and equal pay for work of equal
KA2 - Recruitment, career progression and retention	2.1. Promoting processes to favour and support gendersensitive recruitment, career and appointments	Introduction/ retention in the RPO's internal research evaluation procedure of the consideration of maternity and parental leave periods in order to reach a more equal assessment	Researchers and professors		×	×	×	×	Research VR, CUG, GERD, APOS	6.2.6 Positive actions in research evaluation	value

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Key areas	Objectives	Measures	Target	Target	2017	2018	2019	2020	charge of this?	Indicators	Agenda 2030
KA2 - Recruitment, career progression and retention	2.1. Promoting processes to favour and support gendersensitive recruitment, career and appointments	Promotion of campaigns within and outside the institution to make women's contribution to research and the gender diversity of research teams more visible	Researchers	Students		X	×	X	Rector, Vice- Rectors, DG, GERD, PLOTINA Team, ARIC, CUG, AAGG	6.2.8 Initiatives for raising awareness on female role models 6.2.9 Initiatives for raising awareness on gender diversity in research teams	5.1 End all forms of discrimination against all women and girls everywhere

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Key areas	Objectives	Measures	Target	Target	2017	2018	2019	2020	charge of this?	Indicators	Agenda 2030
KA3 – Work and personal life integration	3.1. Promoting integration of work with family and personal life	Availability of structured supports inside the organization for child-care, family-members with special needs, elder family-members, etc.	Researchers/ professors and technical and administrative staff	Families of researchers/professors and technical and administrative staff	X	X	×	×	Rector, HR VR, DG, CUG, GERD, Rector Delegate to Disability, APOS	3.1 Demand and supply of basic child care 3.3 Provision of services for work and personal life integration	8.5 By 2030, achieve full and productive employment and decent work for all women and men, including for young people and persons with disabilities, and equal pay for work of equal value

			Direct	Indirect		Time	eline		Who is in		Connection with SDGs
Key areas	Objectives	Measures	Target	Target	2017	2018	2019	2020	charge of this?	Indicators	Agenda 2030
KA3 – Work and personal life integration	3.1. Promoting integration of work with family and personal life	Feasibility plans for the creation of new welfare services, e.g. contract arrangements with service suppliers from family care duties and house chores to summer camp organization, to child-care in case of conference or congress	Researchers/ professors and technical and administrative staff	Families of researchers/professors and technical and administrative staff	×	×	X	X	Rector, Vice- Rectors, DG, GERD, CUG, Delegate to Occupational Well-being, APOS	6.3.1 Policies on work and personal life integration	8.5 By 2030, achieve full and productive employment and decent work for all women and men, including for young people and persons with disabilities, and equal pay for work of equal
KA3 – Work and personal life integration	3.1. Promoting integration of work with family and personal life	Encouragement to men to take parental leaves	Researchers/ professors and technical and administrative staff	Families of researchers/professors and technical and administrative staff		x	X	x	HR VR, GERD, APOS, CUG	3.4 Standard procedure for parental leave	value

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Key areas	Objectives	Measures	Target	Target	2017	2018	2019	2020	charge of this?	Indicators	Agenda 2030
KA3 – Work and personal life integration	3.1. Promoting integration of work with family and personal life	Creation of guidelines to foster a better planning of working meetings accordingly to work life balance needs (e.g. management and communications of the meeting schedule/timing)	Key actors and decision- makers (e.g. Departments Directors), researchers/ professors and technical and administrative staff			X	X	X	Rector, DG, Vice-Rectors, CUG, Delegate to Occupational Well-being, PLOTINA Delegates	6.3.1 Policies on work and personal life integration	8.5 By 2030, achieve full and productive employment and decent work for all women and men, including for young people and persons with disabilities, and equal pay for work of equal
KA3 – Work and personal life integration	3.1. Promoting integration of work with family and personal life	Implementation of ICT-based systems for enhancing flexibility and improving the staff mobility between the different University sites	professors and technical and administrative	Students			×	×	Rector, DG, HR VR, DT VR, CESIA, CUG, PLOTINA Team	3.4 Standard procedure for parental leave	value

V	Objective	•	Direct	Indirect		Time	eline	,	Who is in	1	Connection with SDGs
Key areas	Objectives	Measures	Target	Target	2017	2018	2019	2020	charge of this?	Indicators	Agenda 2030
KA3 – Work and personal life integration	3.1. Promoting integration of work with family and personal life	Availability of flexible working times arrangements, from part-time to remote working	Researchers/ professors and technical and administrative staff	Families of researchers/professors and technical and administrative staff			X	X	Rector, Vice- Rectors, DG, GERD, Delegate to Occupational Well-being, APOS	6.3.1 Policies on work and personal life integration	8.5 By 2030, achieve full and productive employment and decent work for all women and men, including for young people and persons with disabilities, and equal pay for work of equal value

			Direct	Indirect		Time	eline	•	Who is in		Connection with SDGs
Key areas	Objectives	Measures	Target	Target	2017	2018	2019	2020	charge of this?	Indicators	Agenda 2030
KA4 - Researchers and research: gender equality and sex and gender perspective	4.1. Promoting a gender and sex perspective in Research processes	Monitoring of all data regarding Research disaggregated by gender: funding allocation, publications submission, excellence evaluation, patent applications	Key actors and decision- makers (e.g. Departments Directors	researchers/ professors	X	×	x	X	Rectors, DG, Governing Bodies, CUG, DT VR ARIC, CESIA	6.4.3 Provision of an annual RPO gender report	10.3 Ensure equal opportunity and reduce inequalities of outcome, including by
KA4 - Researchers and research: gender equality and sex and gender perspective	4.1. Promoting a gender and sex perspective in Research processes	Development, communication and implementation of standards for the incorporation of the sex and gender variables into research	Researchers/ professors	Students and Scientific Community		×	X	×	Research VR, PLOTINA Team, ARIC, ALMA GENDER IRT	6.4.4 Participation in training seminars on integrating sex/ gender analysis methods, by gender and field of research 6.4.11 Perception of the gender/ sex variables in research contents, by gender	eliminating discriminatory laws, policies and practices and promoting appropriate legislation, policies and action in this regard

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ger and and	l - earchers I research: der equality I sex I gender spective	4.1. Promoting a gender and sex perspective in Research processes	Internal training seminars on the use of sex and gender perspective in research, to foster the acknowledgment of its economic, social and innovation value	Researchers/ professors	Students and Scientific Community	X	×	×	×	Research VR, PLOTINA Team, ALMA GENDER IRT, ARIC	6.4.4 Participation in training seminars on integrating sex/ gender analysis methods, by gender and field of research	10.3 Ensure equal opportunity and reduce inequalities of outcome, including by
ger and and	l - earchers I research: nder equality I sex I gender spective	4.1. Promoting a gender and sex perspective in Research processes	Introduction in the local calls of the integration of 'sex and gender' variables in research as a criterion for evaluation	Researchers/professors	Students and Scientific Community		×	X	X	Research VR, PLOTINA Team, ALMA GENDER IRT, ARIC	6.4.5 Sex and/or gender analysis as requirements in RPO's internal calls	eliminating discriminatory laws, policies and practices and promoting appropriate legislation, policies and action in this regard

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Key areas					2017	2018	2019	2020	charge of this?	Indicators	Agenda 2030
KA4 - Researchers and research: gender equality and sex and gender perspective	4.1. Promoting a gender and sex perspective in Research processes	Institutional recognition within the RPO of those dissertations that have taken the gender dimension into account. (e.g prizes for MA/Phd Thesis)	Researchers/ professors, students		×	x	×	×	CUG, PLOTINA Team, ALMA GENDER IRT, ARIC, AAGG	6.4.10 Application for the international PLOTINA competition and/or awards for integration of sex/gender variables in research	10 REDUCED INEQUALITIES 10.3 Ensure equal opportunity and reduce inequalities of outcome, including by
KA4 - Researchers and research: gender equality and sex and gender perspective	4.1. Promoting a gender and sex perspective in Research processes	Promotion of networking of multidisciplinary research groups interested in gender issues and diversity management	Researchers/professors	Students and Scientific Community	X	X	X	×	ALMA GENDER IRT, PLOTINA Team, ARIC, GERD, Research VR, CUG	6.4.2 Networks on gender issues research	eliminating discriminatory laws, policies and practices and promoting appropriate legislation, policies and action in this regard

K	Objectives	Measures	Direct Target	Indirect Target	Timeline				Who is in	la dia akawa	Connection with SDGs
Key areas					2017	2018	2019	2020	charge of this?	Indicators	Agenda 2030
KA5 – Integration of sex and gender dimension in teaching curricula	5.1. Promoting the integration of a sex and gender perspective in teaching curricula	Availability of Guides and/or Workshops on the integration of gender equality and diversity issues in curriculum design, learning activities and/or program of study, as support for teaching staff	Professors and Teaching Staff	Students		X	X	×	Teaching VR, HR VR, GERD, CUG, PLOTINA Team	6.5.3 Training seminars or guidelines on integrating sex/gender in teaching curricula	4.5 By 2030, eliminate gender disparities in education and ensure equal access to
KA5 – Integration of sex and gender dimension in teaching curricula	5.1. Promoting the integration of a sex and gender perspective in teaching curricula	Development of introductory and advanced training tools/courses in all Schools/levels (BA, MA, PhD) on sex and gender variables	Professors and Teaching Staff	Students			X	X	Teaching VR, HR VR, GERD, CUG, PLOTINA Team	6.5.1 Courses on specific gender dimensions, per field of research	all levels of education and vocational training for the vulnerable, including persons with disabilities, indigenous peoples and children in vulnerable situations

Key areas	Objectives	Measures	Direct Target	Indirect Target	Timeline				Who is in	Indicators	Connection with SDGs
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KA5 – Integration of sex and gender dimension in teaching curricula	5.1. Promoting the integration of a sex and gender perspective in teaching curricula	Specific courses available for students on gender equality and soft skills in their study curricula	Students			X	X	×	Teaching VR, HR VR, GERD, CUG, PLOTINA Team AFORM, CUG, Third Mission	6.5.2 Sex/ gender variables in teaching modules/ courses, per field of research	4.5 By 2030, eliminate gender disparities in education and ensure equal access to all levels of education and vocational training for the vulnerable, including persons with disabilities, indigenous peoples and children in vulnerable situations



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